

Poised for Growth

March 2023



Euroz Hartleys Institutional Conference | Rottnest



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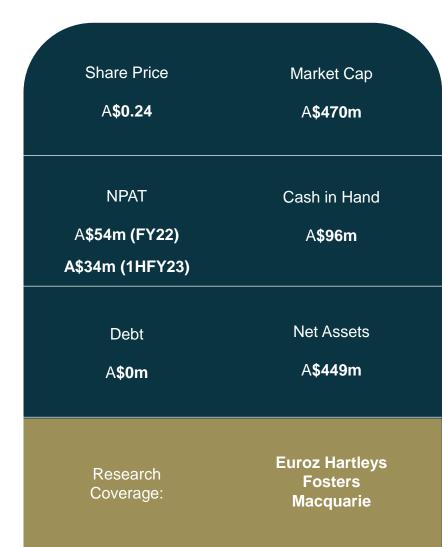
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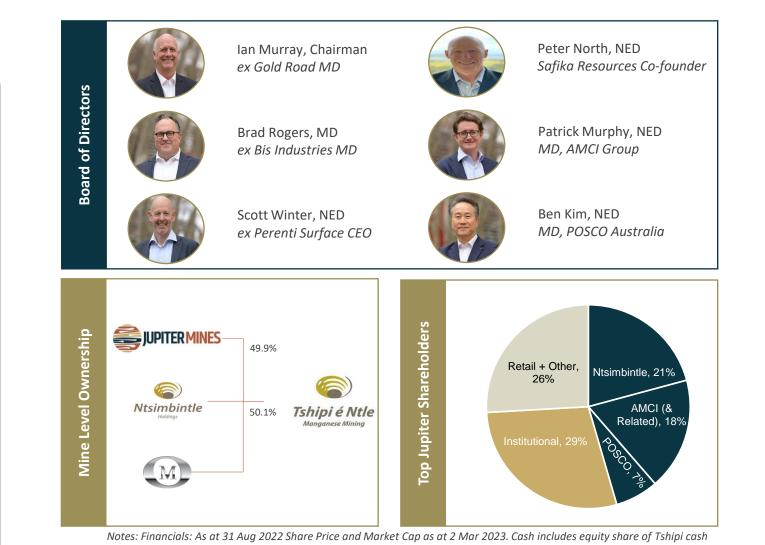
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Jupiter is the largest manganese miner on the ASX, with 49.9% ownership of a Tier 1 manganese mine, Tshipi...







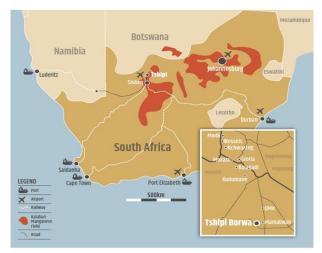


....Tshipi is one of the world's premier manganese mines...

- World Class Scale: top 5 production volumes
- Sustainably Profitable: Low cost producer. Positive cash generation through the cycle
- Longevity: 100+ years of mine life at current production rates
- Stable, Well Established: first class infrastructure, including dedicated power. In 10 years since commencement, production has never stopped for power outage, protest or civil disruption. Tshipi ore is a well established product used in steel manufacturing
- Growth Potential: rail load capacity of 5mtpa, processing capacity of 4mtpa: capacity above current steady state production of 3.5mtpa

... in the world's premier manganese district.

- Tshipi is located in the Kalahari Manganese Field ("KMF"). The KMF is a narrow 32km stretch of land, containing 36% of global Mn production and 72% of global reserves, with 5 of the top 10 Mn mines
- Multiple port options in South Africa and Namibia are used, accessible by rail and road





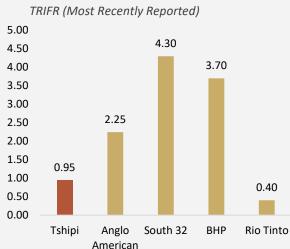
Tshipi is a low risk operation, leading in safety and responsibility...



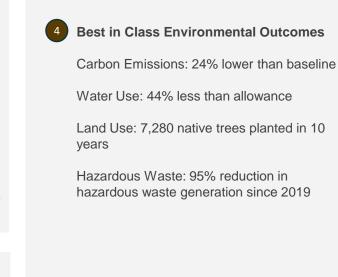


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1	World Class Safety Performance	4.50	
		4.00	
	Zero fatalities since commencement	3.50	
	(10 years)	3.00	
	Total recordable injury rate in line	2.50	
	with mining's best	2.00	
2		1.50	0.95
	Well run, non stop	1.00	
	Zana animina dia mantina dia manta at	0.50	
	Zero mining disruptions from protest, civil unrest or power outage	0.00 -	
	civil unlest of power bulage		Tship



Environmental Focus



Socially Responsible











Community Leadership

Tshipi is a major employer in the Northern Cape and is active in its community, supporting numerous initiatives with a focus on education. health and road infrastructure

99% of Tshipi employees come from local communities

Picture: Tshipi's CEO opening a sanitary pad factory that Tshipi helped establish, to fight period poverty

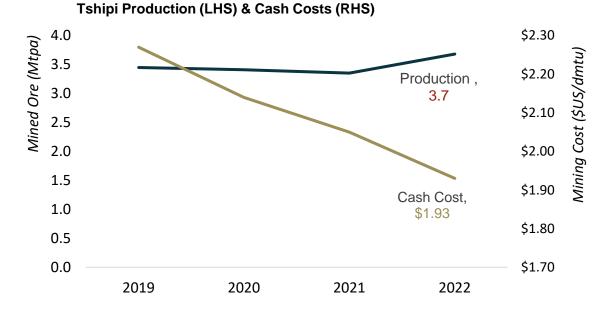


Picture: cultivation of native trees for planting

Sources: FY21 Company Annual Reports



... with an outstanding production and efficiency track record...



Tshipi, 100% Year End 28 Feb	2019	2020	2021	2022	2023 (1H)
Production (Mt)	3.4	3.4	3.4	3.7	1.7
Sales (Mt)	3.5	3.4	3.4	3.3	1.7
Mn Price (FOB, US\$/dmtu)	\$5.83	\$4.18	\$3.83	\$3.22	\$3.43
Cash Cost (FOB, US\$/dmtu)	\$2.27	\$2.14	\$2.05	\$1.93	\$1.90

- 1. Very reliable production (average 3.5Mtpa)
- 2. Low cash costs, on a reducing trend





...supporting significant positive cashflow through the cycle...



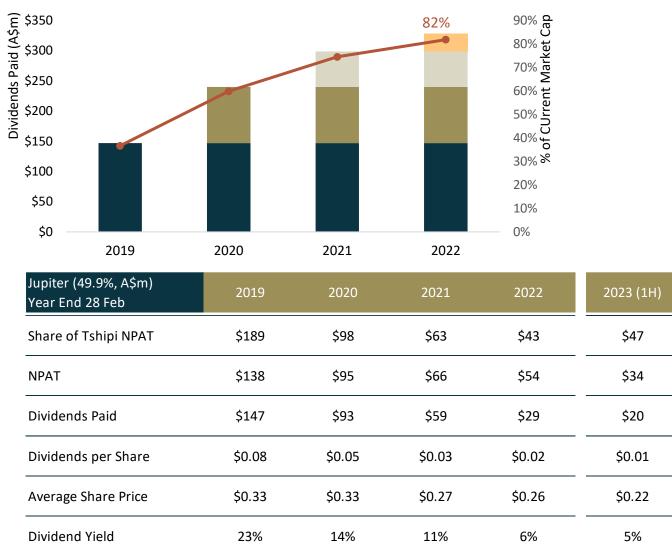
Tshipi, 100% (A\$m) Year End 28 Feb	2019	2020	2021	2022	2023 (1H)
Revenue	\$1,023	\$799	\$647	\$672	\$437
EBITDA	\$580	\$314	\$206	\$139	\$147
Shipping Cost	\$113	\$120	\$106	\$204	\$118
EBITDA (pre shipping cost)	\$693	\$434	\$313	\$343	\$265
% of revenue	68%	54%	48%	51%	61%
Capex	\$2	\$6	\$8	\$6	\$1
NPAT	\$378	\$197	\$126	\$86	\$94

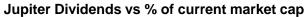
EBITDA vs Mn Price (FOB, 37%)

- Significant positive EBITDA generation, even when Mn pricing is low (4 year Ave Mn Price: \$4.23/dmtu)
- 2. Capex is very low, allowing for strong cash conversion. No major capex is expected in the near term
- 3. Strong EBITDA resilient to cost shocks: Shipping costs in FY22 were elevated (by about A\$90m compared to normal), but are moderating significantly in 2HFY23



...which has enabled Jupiter to pay a 14% dividend yield since IPO.

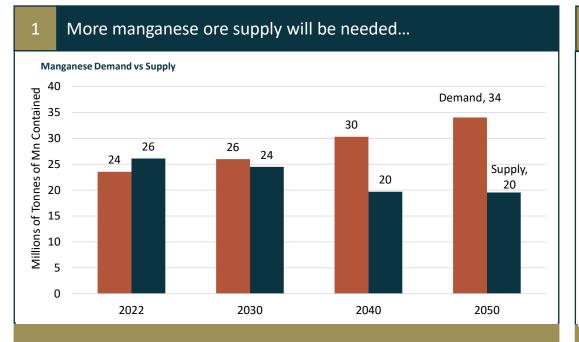




- 1. Average dividend yield of 14% since IPO (compared to ASX average of 4.4%)
- 2. 74% of current market cap paid in dividends over past 4 years (\$348m dividends paid since 2019)



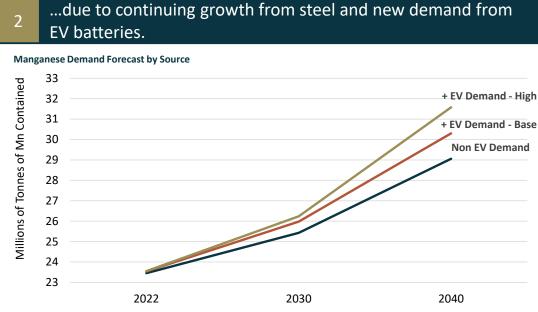
The manganese market outlook is constructive for growth, with demand growth and supply contraction expected.



In the next 10 - 20 years, some long standing incumbent Mn mines will come to end of life.

Demand will outpace supply by 2030.

Growth in manganese production volumes will be necessary to keep pace with demand



Steel will continue to be the dominant driver of manganese demand. It is forecast to see solid growth over the next 20 years.

New demand, growing at a much higher rate, will come from electric vehicle batteries.

Solid forecast growth from steel. High growth (off a low base) from lithium-ion batteries (see next page)

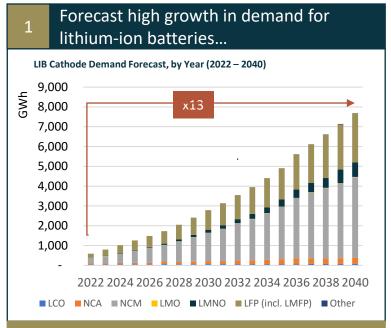
Source: Bloomberg NEF, USGS, CRU



High growth in battery grade manganese demand will contribute to overall manganese demand, while presenting potential downstream opportunities.

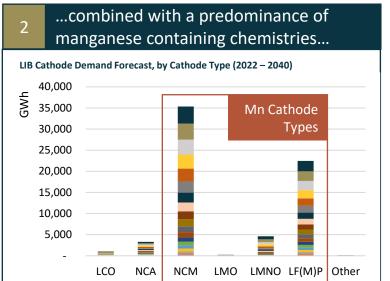
2022

2029



Lithium-ion battery production is forecast to see very high growth over the next 20 years, driven by the automotive sector.

"The EV explosion is only just beginning, and demand set to take off" – Andrew Cole, Oz Minerals, 2022



Manganese containing batteries (in some combination with nickel and cobalt) are set to play a predominant role – due to the cost, stability and sourcing benefits of manganese.

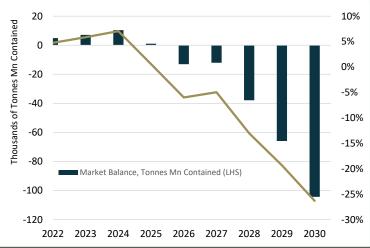
■ 2023 ■ 2024 ■ 2025 ■ 2026 ■ 2027 ■ 2028

■ 2030 ■ 2031 ■ 2032 ■ 2033 ■ 2034 ■ 2035

"It is relatively straightforward to do a cathode that's twothird nickel and one-third manganese, which will allow us to make 50% more cell volume with the same amount of nickel" – Elon Musk, Tesla, 2020

...will contribute to Mn demand growth and a late decade shortage of HPMSM.

Global HPMSM Market Balance (2022 - 2040)

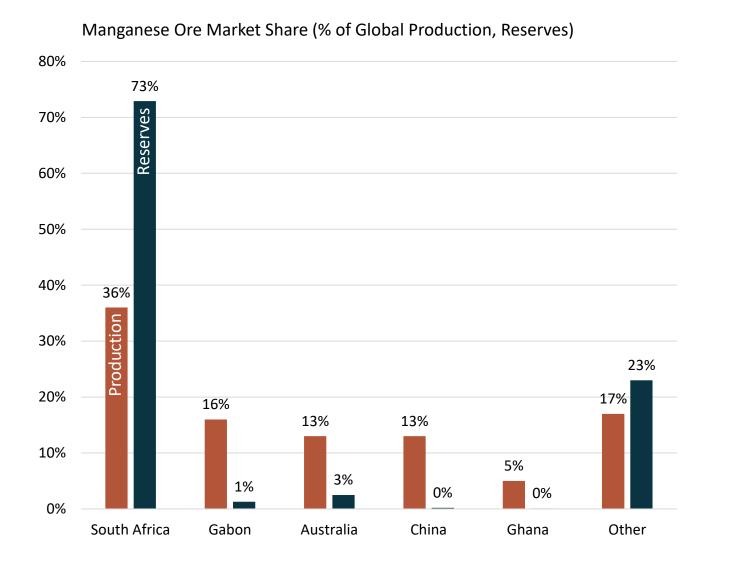


The high growth in demand for battery grade manganese (HPMSM) is expected to outpace growth in supply in the second half of this decade, leading to a market deficit.

More HPMSM supply must come online, particularly in Europe and North America



Already the leading manganese supplier, South Africa has the clearest opportunity to increase export volumes...







...due to the significant production and endowment enjoyed by the major KMF mines, including Tshipi.

Mine (order: South to North)	Production (Mt, 2022)	Mine Life (years to go)	Distance from Tshipi	Ownership
Tshipi	3.3	121	0 km	Jupiter Mines, NH, OMH
Mamatwan	2.8	26	1 km	South 32, Anglo, NH
UMK	3.4	147	4 km	Renova, Chancellor House
Kudumane	1.8	143	17 km	Asia Minerals, Nippon Steel
Kalagadi	1.3	77	23 km	Kgalagadi Alloys, Kalahari Resources, IDC
Mokala	1.1	44	27 km	NH, Glencore
Gloria	0.7	Unknown	29 km	Assmang
Nchwaning	3.1	80	29 km	Assmang
Wessels	0.8	42	31 km	South 32, Anglo, NH
Mn48	0.0	20	32 km	Traxys, NH, Others
Total / Ave	18.3	78		

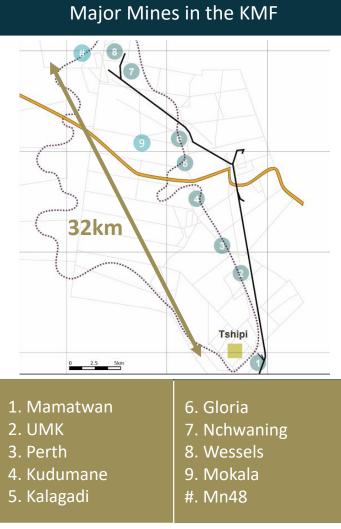
- Significant production: the nine mines shown produced 30% of global Mn ore in 2022. Two of the nine are top 5 global producers (and 5 are top 10 producers)
- Material endowment. Most of the major mines in the KMF have very significant mine life remaining. The top 5 global remaining Mn mine lives are in the KMF (for mines with production >1mtpa)
- 3. Unparalleled Proximity: 73% of the world's manganese reserves, and 5 of the top 10 manganese mines, are located within 30 km from Tshipi
- 4. Fragmented Ownership: global manganese production and endowment is concentrated in the KMF, but ownership of KMF producers is relatively fragmented. The largest exposures (by total production exposure, not equity accounted) are:
 - Ntsimbintle Holdings: 5 mines (including Tshipi), 44% of KMF production

Assmang: 2 mines, 21%

South 32, Anglo: 2 mines, 20%



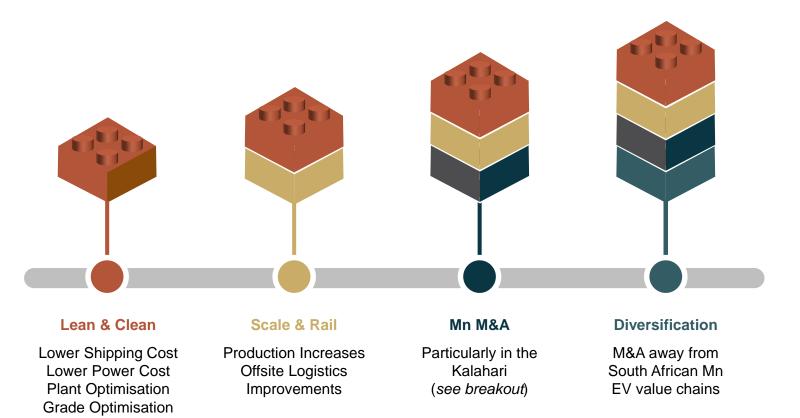
With a constructive outlook, Jupiter is looking to grow. A new company strategy will be announced soon.



Jupiter has a range of organic and inorganic opportunities to grow value.

Jupiter plans to release a new company strategy in late March 2023.

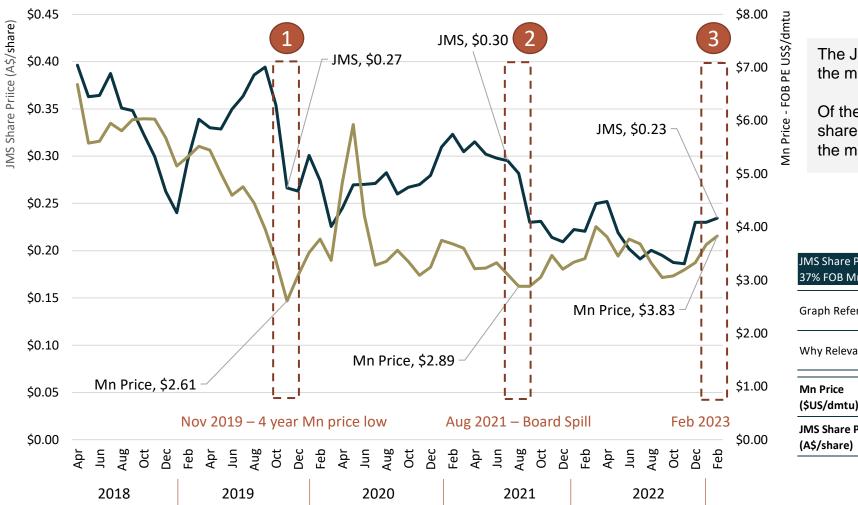
The company will outline its plans for growth, based on an attractive opportunity set as outlined below.



Sources: CRU



Jupiter's share price is correlated with the manganese price. Jupiter is undervalued compared to historical norms.



Jupiter Share Price since 2018 (Blue Line, LHS) vs Manganese Price (Gold Line, RHS)

The Jupiter share price is strongly correlated with the manganese price.

Of the three date points shown, the current JMS share price is the lowest (of the three) even though the manganese price is highest

JMS Share Price vs 37% FOB Mn Price	Nov-19	Aug-21	Feb-23
Graph Reference	1	2	3
Why Relevant?	4 Year Low Mn Price	JMS Board Spill	Today
Mn Price (\$US/dmtu)	\$2.61	\$2.89	\$3.83
JMS Share Price (A\$/share)	\$0.27	\$0.30	\$0.23



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